

**AYRSHIRE COLLEGE BOARD OF MANAGEMENT MEETING  
TO BE HELD ON 25 SEPTEMBER 2025 AT 4.00 PM  
KILMARNOCK CAMPUS**

## **AGENDA**

### **Part A – Welcome, Report and Minutes**

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|---|--|---|
| 1 | Welcome and Declarations of Interest   |   |
| 2 | Apologies  |   |
| 3 | Minute of the meeting held on 19 June 2025<br>• Board of Management Action Tracker | Paper 1 (SM) (C/P)<br>Paper 1A (SM) (P) |
| 4 | Matters Arising  |   |
| 5 | Item for Homologation  | Paper 2 (HD) (R)                        |
| 6 | Student Association Report Q1  | Paper 3 (DH/CS) (P)                     |
| 7 | Interim Chair's Report   | Paper 4 (SM) (P)                        |
| 8 | Principal's Report   | Paper 5 (ACo) (R)                       |

### **Part B – For Discussion, Decision or Approval**

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|----|--|---------------------------------|
| 9  | Management Accounts as at 31 July 2025                         | Presentation, Paper 6 (ARi) (R) |
| 10 | SFC Financial Forecast Return (FFR)                            | Presentation, Paper 7 (ARi) (R) |
| 11 | College Financial Sustainability Plan Update                   | Presentation (VPs) (R)          |
| 12 | Voluntary Severance Scheme (2025-2028)                         | Paper 8 (DD) (R)                |
| 13 | Board Recruitment  | Paper 9 (SM) (R)                |
| 14 | Board and Committee Terms of Reference and 2025/26 Work Plans  | Paper 10 (HD) (P)               |
| 15 | Board Effectiveness Report 2024/25 & Development Plan 2025/26  | Paper 11 (HD) (P)               |
| 16 | Evaluation of Effectiveness of Board (Chair) 2024-25           | Paper 12 (AS) (R)               |
| 17 | 2024-25 Draft Self-Evaluation Report                           | Paper 13 (SR) (R)               |
| 18 | Performance Dashboard Update <a href="#">Link to Dashboard</a> | Verbal (VPs) (R)                |
| 19 | Risk Management Policy and Procedure Review                    | Paper 14 (ARi) (R)              |
| 20 | Strategic Risk Register as at September 2025                   | Paper 15 (ARi) (R)              |

### Part C – Standing Committee Business: For Review or Approval

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|----|--|--|
| 21 | <p>Committee Chairs Reports on 1<sup>st</sup> Quarter Committee Meetings</p> <ul style="list-style-type: none"> <li>• Learning &amp; Teaching Committee 04 September 2025</li> <li>• Performance Review &amp; Remuneration Committee 26 June 2025</li> <li>• BRIC Committee 09 September 2025</li> <li>• Audit &amp; Risk Committee 16 September 2025</li> </ul> | <p>Paper 16 (AS) (P)<br/>Verbal (AS)<br/>Paper 17 (MW) (P)<br/>Paper 18 (JG) (P)</p> |
| 22 | <p>Confirmed Standing Committee Minutes</p> <ul style="list-style-type: none"> <li>• Learning &amp; Teaching Committee 29 May 2025</li> <li>• BRIC Committee 03 June 2025</li> <li>• Audit &amp; Risk Committee 10 June 2025</li> </ul>  | <p>Paper 19 (P)<br/>Paper 20 (P)<br/>Paper 21 (P)</p>                                |

### Part D – To Receive for Information/AOB

#### 23 AOCB

#### **Restricted Reserves – A Ritchie**

**Date of Next Meeting:** Thursday 11 December 2025 Kilwinning Campus

*(C/P) Confirmed minutes will be published on the College website; (P) Papers will be published on the College website  
(R) Papers will not be published for reasons of commercial sensitivity or for reasons of personal data confidentiality*