

**Meeting of the Audit and Risk Committee  
to be held on Tuesday 18 March 2025 at 4.00pm  
by Hybrid Attendance at Kilmarnock Campus and via Microsoft Teams**

## AGENDA

1. Welcome and Declarations of Interest
  2. Apologies
  3. Minute of the meeting held on 10 December 2024  
    • ARC Action & Decision Tracker  
Paper 1 (C/P)  
Paper 1A (P)
  4. Matters arising
- Part A – For discussion, decision and approval**
5. Annual Review of the Effectiveness of External Auditor (6) Paper 2 (P) ARi
  6. Annual Review of the Effectiveness of Internal Auditor (5/13) Paper 3 (P) ARi
  7. Internal Audit Service Contract Extension (5/6/13) Paper 4 (P) ARi
  8. Internal Audit Reports (2/10) Paper 5 (P) SP
    - a. Staff Recruitment
    - b. Student Recruitment
  9. Draft 2025-26 Internal Audit Plan (2/5/14) Paper 6 (P) ARi
  10. Assurance Mapping Present. (P) ARi
- Part B – Regular Reporting/Monitoring**
11. Rolling Audit Action Plan (7) Paper 7 (R) LW
- Part C – Risk Management**
12. Strategic Risk Register (15) Paper 8 (R) ARi
- Part E – For information/AOB**
13. AOB

**Date of Next Meeting** – Tuesday 10 June 2025 at 4.00pm

*(C/P) Confirmed minutes will be published;*

*(P) Papers will be published on the College website;*

*(R) Papers will not be published for reasons of commercial sensitivity or for reasons of personal data confidentiality*