

**Meeting of the People, Infrastructure & Finance Committee  
To be held on Tuesday 15 September 2026 at 4.00pm by Hybrid Attendance**

**AGENDA**

- |   |                                                            |                    |
|---|------------------------------------------------------------|--------------------|
| 1 | Welcome and Declarations of Interest                       |                    |
| 2 | Apologies                                                  |                    |
| 3 | SAI Aerospace Training Ltd Strategic Delivery Plan 2026-29 | Paper 2 (R) (SMcG) |
| 4 | Minutes of the meeting held 11 June 2026                   | Paper 1 (C/P)      |
|   | • PIFCo Action & Decision Tracker                          | Paper 1a (P)       |
| 5 | Matters Arising                                            |                    |

**Part A - For Discussion, Decision and Approval**  
***Papers must be accompanied by an EqIA where required***

- |    |                                                   |                  |
|----|---------------------------------------------------|------------------|
| 6  | 2026-27 PIFCo Draft Terms of Reference & Workplan | Paper 3 (R) (HD) |
| 7  | 2025-26 PIFCo Draft Self-Evaluation Report        | Paper 4 (R) (HD) |
| 8  | Digital Infrastructure and Cyber Security Report  | Paper 5 (R) (BJ) |
| 9  | Finance Report                                    | Paper 6 (R) (LW) |
| 10 | Estates Strategy                                  | Paper 7 (R) (BM) |

**Part B - Regular Reporting/Monitoring**

- |    |                                                                    |                      |
|----|--------------------------------------------------------------------|----------------------|
| 11 | <a href="#"><u>People Strategy Quarterly Report</u></a>            | Pres't (DD) (R)      |
| 12 | Management Accounts as at 31 July 2026                             | Paper 8 (R) (LW)     |
| 13 | SAI Aerospace Training Ltd – Quarterly Subsidiary Assurance Report | Paper 9 (R) (SR/ARi) |

**Part C- Risk Management**

- |    |                                         |                    |
|----|-----------------------------------------|--------------------|
| 14 | Strategic Risk & Opportunities Register | Paper 10 (R) (ARi) |
|----|-----------------------------------------|--------------------|

**Part D - For Information/AOB**

- |    |     |  |
|----|-----|--|
| 15 | AOB |  |
|----|-----|--|

**Date of Next Meeting** – Tuesday 17 November 2026 at 5pm (Joint with ARC at 4pm)

*(C/P) Confirmed minutes will be published; (P) Papers will be published on the College website; (R) Papers will not be published for reasons of commercial sensitivity or for reasons of personal data confidentiality*