

**Meeting of the Audit and Risk Committee
to be held on Tuesday 22 September 2026 at 4.00pm
at 1st floor Boardroom, Kilmarnock Campus and via Microsoft Teams**

AGENDA

1. Welcome and Declarations of Interest
 2. Apologies
 3. Minute of the meeting held on 02 June 2026
 • ARC Action & Decision Tracker Paper 1 (C/P)
Paper 1A (P)
 4. Matters arising
- Part A – For discussion, decision and approval**
5. 2026-27 ARC Committee Draft Terms of Reference and Workplan Paper 2 (P) HD
 6. 2025-26 External Audit Progress Report Paper 3 (R) ARi
 7. 2026-27 Internal Audit Plan Verbal (P) ARi
 8. Rolling Audit Action Plan Paper 4 (P) ARi
 9. Internal Audit Appointment Process (at end of meeting once auditors left) Paper 5 (R) ARi
 10. Annual Best Value Assurance Statement Paper 6 (P) ARi
- Part B – Regular Reporting/Monitoring**
11. Digital Infrastructure and Cyber Security: Safeguarding Our Digital Future Paper 7 (R) BJ
- Part C – Risk Management**
12. Risk Management Policy and Procedure Review Paper 8 (R) ARi
 13. Strategic Risk and Opportunities Register Paper 9 (R) ARi
- Part E – For information**
14. AOB

Date of Next Meetings:

Joint ARC & BRIC 17 November 2026 (4-5pm) – Financial Statements only

ARC Tuesday 01 December 2026 at 4.00pm

(C/P) Confirmed minutes will be published;

(P) Papers will be published on the College website;

(R) Papers will not be published for reasons of commercial sensitivity or for reasons of personal data confidentiality