

**AYRSHIRE COLLEGE BOARD OF MANAGEMENT MEETING
TO BE HELD ON 11 DECEMBER 2025 AT 4.00 PM
KILWINNING CAMPUS PARTNERSHIP ROOM**

AGENDA

Part A – Welcome, Report and Minutes

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| 1 | Welcome and Declarations of Interest | |
| 2 | Apologies | |
| 3 | Minute of the meeting held 18 September 2025 <ul style="list-style-type: none"> • Board of Management Action Tracker | Paper 1 (SM) (C/P)
Paper 1A (SM) (P) |
| 4 | Matters Arising | |
| 5 | Student Association Report Q2 | Paper 2 (DH/CS) (P) |
| 6 | Chair's Report | Paper 3 (SM) (P) |
| 7 | Principal's Report | Paper 4 (ACo) (R) |

Part B – For Discussion, Decision or Approval

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| 8 | Responsibilities & Standing Order update V14 | Paper 5 (SM) (P) |
| 9 | 2024-25 Audit and Risk Committee Annual Report | Paper 6 (JG) (P) |
| 10 | 2024-25 Internal Audit Annual Report | Paper 7 (ARi) (P) |
| 11 | 2024-25 Financial Statements to July 2025: <ul style="list-style-type: none"> • Annual Report to the Board of Management and Auditor General • Board of Management Report and Financial Statements • Letter of Representation | Paper 8 (LW)
(P) once SG approved |
| 12 | Board Recruitment | Paper 9 (SM) (R) |
| 13 | Q2 Performance Dashboard Update Link to Dashboard | Verbal (AR/DD/AC) |
| 14 | Management Accounts as at 30 September 2025 | Paper 10 (LW) (R) |
| 15 | College Financial Sustainability Plan Update | Paper 11 (ARi) (R) |
| 16 | SAI Update Report | Paper 12 (ARi) (R) |
| 17 | 2024-25 Annual Freedom of Information Report | Paper 13 (SR) (P) |
| 18 | 2024-25 Annual Health, Safety Wellbeing Report | Paper 14 (DD) (R) |
| 19 | 2024-25 Annual Complaints Report | Paper 15 (SR) (P) |
| 20 | 2024-25 Annual Procurement Report | Paper 16 (LW) (R) |

21 Strategic Risk & Opportunities Register Paper 17 (ARi) (P)

Part C – Standing Committee Business: For Review or Approval

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| 22 | Committee Chairs Reports on 2 nd Quarter Committee Meetings | |
| | <ul style="list-style-type: none"> • Learning & Teaching Committee 27 November 2025 • PIFCo Committee 18 November 2025 • Audit & Risk Committee 18 November & 2 December 2024 | Paper 18 (AS) (P)
Paper 19 (MW) (P)
Paper 20 (JG) (P) |
| 23 | Confirmed Standing Committee Minutes | |
| | <ul style="list-style-type: none"> • Learning & Teaching Committee 04 September 2025 • BRIC Committee 09 September 2025 • Audit & Risk Committee 16 September 2025 | Paper 21 (P)
Paper 22 (P)
Paper 23 (P) |

Part D – To Receive for Information

25 Papers for Information

Final 2025-26 Self-Evaluation and Action Plan Paper 24 (P)

2024-25 Outcomes Framework and Assurance Model Paper 25 (P)

AOCB

Date of Next Meeting: Thursday 26 March 2026

(C/P) Confirmed minutes will be published on the College website;

(P) Papers will be published on the College website

(R) Papers will not be published for reasons of commercial sensitivity or for reasons of personal data confidentiality